



With more than 25 years of varied experience in consulting and Information Systems, in particular for the past 12 years in the world of banking and regulated financial institutions, I have developed a recognized expertise in operational management and I have managed numerous missions for many banking and financial institutions in Europe and Africa, on various topics such as the implementation of governance models, deployment of digital transformation projects and/or transformation of IS organizations, implementation of risk management framework, deployment of internal control processes & software, and audit.

### CONSULTING SKILLS

- **IT Risk Management**
  - IT Operational Risks
  - Cyber Security
  - Compliance of Information Systems (data privacy, auditability & traceability, resilience, hosting ...)
  - Risks of IT projects (cost, quality, technology, expertise, change ...)
- **Bank operational risk management**
  - Operational risks in paiement processing chain
  - Operational risks for strategic suppliers
  - Fraud risks
  - Continuity Management, crisis management
- **Internal control of banking functions**
  - Permanent control set-up and monitoring
  - Audit of organizations and governance
  - Audit of transformation programs
  - Audit of stratégic suppliers
- **Financial security**
  - AML, Anti money Laundering
  - Fighting the financing of terrorism
  - Training & change management
  - KYC project implementation
- **Digital Transformation**
  - Digitalt program management
  - Strategic support for banking CIOs
  - Cloud selection & deployment
  - Private and public blockchain
  - Regulation and financial security for crypto assets, ICOs ...

### ACTIVITIES ADRESSED

- ✓ Retail banking
- ✓ Market & Investment banking
- ✓ Central Bank and decentralized financial institution in Africa (Cameroon, Senegal, Togo)
- ✓ Other public financial institutions
- ✓ Payment Service Providers
- ✓ Fintech and Digital players
- ✓ Insurrances

## EDUCATION / CERTIFICATIONS / LANGUAGES

<b>1990</b>	ESIEA Engineer degree in Paris: (Computer Science-Electronics-Automatics)
<b>1994</b>	IAE Paris: Business management degree
<b>2006 / 2008</b>	ISO 27001 Lead Auditor (AFNOR), CISSP (Information Systems Security), PMP (Project Management), CISA (Certified Information System Auditor)
<b>2017</b>	COBIT 5 Advisor
<b>2019</b>	Blockchain Architect (Blockchain Council) <b>SAFe® Lean Agile Program Consultant (Scaled Agile)</b>
<b>ENGLISH</b>	Bilingual

## KEY CUSTOMERS

- **Major retail banking:** BNP Paribas, BPCE, HSBC, CASA
- **Other banks:** Chaix Bank, Paris Shore People's Bank, OCBF, New CaledoniaBank,C2A,Thémis, RCI Bank, Chaabi Bank
- **Investment Banking:** Natixis, Societe Generale IB, GEFinance Bank
- **Central Banks:** BCEAO (Senegal), BEAC (Cameroon)
- **Other public financial institutions:** Caisse des depots et consignments (CDC), Public Investment Bank (BPI France), AMF
- **Insurances :** AXA, HSBC assurance
- **SFD :** Wages (Togo)
- **Digital :** Solocal, C2A

## TYPE OF MISSIONS CARRIED OUT

- **Risk management:** Operational risk mapping, IT risk mapping, implementation of riskcontrol devices,indicator construction/KPIs/Risk dashboards
- **Internal control:** Project audit, audit of essential providers, governance audit, implementation of permanent control plans, training of teams at 1st level controls
- **Financial security:** training, compliance diagnosis, implementation of analysis tools, implementation of KYC tools,review of processes and procedures, support for the 4<sup>th</sup> Directive the risk approach
- **PCA:** PCA design and test, implementation of IT recovery plan, implementation of crisis procedure
- **Transformation program:** digital transformation program management, IT master plan, framing study, PMO, change management
- **IS security:** CISO as transition manager, cyber security audit,IS security policy writing, set-up of the Data Privacy Officer (DPO) function, RGPD (Data Privacy) diagnosis and compliance